

COMPETITIVE WORKFORCE

CONSTRUCTION IN THE LOS ANGELES BASIN

AN INDUSTRY WITH GROWING "MIDDLE-SKILL" WORKFORCE SHORTAGES







CCW

is leading industry-education partnerships to collaboratively strengthen our region's talent development ecosystem

- 1. Data-driven research on the supply and demand for talent
- 2. Industry Councils and Regional Program Advisories
- 3. Developing work-based learning opportunities
- 4. Workforce & Education Portal

Funded by the California Community Colleges Chancellor's Office under the Strong Workforce Program (SWP) as a Los Angeles Regional Project



CONSTRUCTION IN THE LOS ANGELES BASIN:

An industry with growing "middle-skill" workforce shortages

Shannon M. Sedgwick Director, Institute for Applied Economics Los Angeles County Economic Development Corporation June 11, 2020







Summary of Key Findings

Industry Total Openings 2017-2022

- There is a projected undersupply of about 7,500 construction workers
- The community college supply is not adequately meeting workforce demand in most of the target occupations
- The construction industry is comprised of a high percentage of middle-skill jobs
- Almost 55 percent of the 169,100 construction industry openings over the next five years will be in middle-skill occupations



			Highway, Street and Bridge Construction	
	Heavy and Civil Engineering Construction		Utility System Construction	
			Land Subdivision	
Ihe			Other Heavy Construction	
Construction	construction of Buildings Specialty Trade Contractors		Residential Building Construction	
Industry			Nonresidential Building Construction	
Defined			Building Finishing Contractors	
			Building Equipment Contractors	
			Building Foundations/ Exterior Contractors	
			Other Specialty Trade Contractors	LAEDC

Sizing Construction Up – Employment:

Building Equipment Contractors Building Finishing Contractors Building Foundation/Exterior Contractors **Residential Building Construction** Nonresidential Building Construction Other Specialty Trade Contractors **Utility System Construction** Highway, Street, and Bridge Construction Land Subdivision



The Construction industry employed 238,530 payroll workers, accounting for 4.5% of total regional employment

69,360 jobs (29.1%)



Other Heavy Construction



Sizing Construction Up – Employment in Construction Subsectors





Higher Than Average Monthly Pay

Average Monthly Earnings 2017 by Educational Attainment Ages 25+ years



LAED



Payroll Job Increase

Risk of Automation

Very Little Automation	Slightly Automated	Moderately Automated	Highly Automated
 Solar Photovoltaic Installers Pile-Driver Operators Tile and Marble Setters 	 Electricians Cement Masons and Concrete Finishers Floor Sanders and Finishers Elevator Installers and Repairers 	 Segmental Pavers Paving, Surfacing, and Tamping Equipment Operators Helpers Roofers 	• None



Technology **Adoption is Transforming** the Construction Workforce, **Making Work** More **Productive**

LAEDO



Before the Construction Work Starts:



- Modelling programs simulate project lifecycles
- Quick and simple installation through new and compressed material technologies and processes
 - Self-operating equipment and artificial intelligence (AI)
 - 3D printing produces parts onsite and on-demand
 - Internet of Things & data analytics to assess worker performance and production quality, monitor safety, harness predictive maintenance and anticipate failures.

Transforming the Workforce - Technologies Being Rapidly Adopted

Construction of Buildings Industry:

- Building Information Modeling (BIM) technologies
- Integration of unmanned aerial technologies (drones & selfoperating vehicles)
- Three-dimensional printing
- Software and mobile solutions
- Prefabrication
- Data analytics and AI

Heavy and Civil Engineering Industry:

- BIM
- IoT analytics
- AI and AR
- Electric vehicle charging stations and other renewable soluti
- Three-dimensional printing



Transforming the Workforce - Technologies Being Rapidly Adopted

Specialty Trade Contractors:

- Information and communication technologies
- Wearable technologies, such as cameras and sensors
- IoT data analytics
- AI for predictive maintenance and diagnostics
- Augmented Reality (AR), such as glasses
- Three-dimensional printing



Where the Jobs Are for Community College Graduates

Nearly a quarter (24.3 percent) of all hires, which include the estimated number of workers who started a new job in 2017, were middle-skill workers.

New Hires in 2017 by Education

Education N/A (aged 24 or younger) 13.9%

Bachelor's or Advanced Degree 13.8%

Some college or Associate degree 24.3%

High School or Equivalent 22.7%

> Less than High School 25.3%



Highly Coveted Characteristics of Construction Industry New Hires:

• Experience in relevant and newer technologies

- Deep understanding of basic trades (bricklayers, drywall installers, pipe layers and plumbers, sheet metal workers, and carpenters)
- Ability and willingness to learn new skills on the job
- Capacity to structure worksites and project lifecycles around technological aids
- Backgrounds in IoT & data analytics
- Strong critical thinking, interpersonal and communication skills





Target Construction Middle-skill Occupations

10 target middle-skill occupations that have significant job prospects over the next five years and that stand to benefit from investment in apprenticeship and non-degree and certificate training programs include:

LAED

		CONSTRUCTION INDUSTRY		ACROSS ALL INDUSTRIES			MEDIAN	
SOC OCCUPATION	2017	ANNUAL	2017	ANNUAL	HOURLY			
		EMPLOYMENT	OPENINGS	EMPLOYMENT	OPENINGS	V	/AGE	
47-2031	Carpenters	21,320	3 <i>,</i> 550	25,450	4,250	\$	25.17	
47-2111	Electricians	14,210	1,980	19,710	2,740	\$	30.35	
47-2152	Plumbers, Pipefitters and Steamfitters	12,080	1,680	14,550	2,030	\$	24.98	
	Heating, Air Conditioning and Refrigeration							
49-9021	Mechanics and Installers	5,850	900	7,710	1,190	\$	28.31	
	Operating Engineers and Other							
47-2073	Construction Equipment Operators	3,480	450	5,400	700	\$	38.63	
47-2211	Sheet Metal Workers	2,300	320	3,260	460	\$	23.85	
51-4121	Welders, Cutters, Solderers and Brazers	1,570	210	8,630	1,160	\$	18.21	
47-2221	Structural Iron and Steel Workers	970	90	1,340	130	\$	27.08	
17-3011	Architectural and Civil Drafters	550	50	5,780	550	\$	28.71	
47-4011	Construction and Building Inspectors	180	30	3,260	430	\$	42.56	
Total Employm	ent	62,420	9,260	95,090	13,640			

Target Occupations 5-year Employment Outlook

Replacement Jobs

■ 5-YR Net Job Change

Occupational Outlook, Across all Industries

19,610 2017 Jobs Payroll Job Increase 12.730 1,660 9,040 990 1,100 3,240 2,520 **2017 Job**s 240 2017 Jobs **2017 Job**s 560 2,140 2,040 210 280 540 14,550 25,450 **19,710** 150 130 -100 **2017 Jobs 2017 Jobs 2017 Jobs 2017 Jobs 2017 Jobs 2017 Jobs 2017** Jobs 5,400 3,260 7,710 3,260 8.630 1.340 5.780 Architectural Carpenters Sheet Metal Welders. Structural Iron Electricians Plumbers. Heating, Air Operating Construction and Civil Pipefitters and Conditioning Engineers and Workers Cutters. and Steel and Building Steamfitters Other Solderers and Workers Drafters Inspectors and Refrigeration Construction **Brazers Mechanics** Equipment LAEDC and Installers Operators

From Where the Construction Talent Will Come



Currently, there are 14 community college programs in the LA Basin



1,773 certificates and associate degrees conferred in 2018-19



preparing students to enter occupations in construction







Create and expand community college programs targeting middle-skill occupations within the construction industry

Addressing an Impending Worker Shortage: Recommendations & Opportunities



Prioritize opportunities for students to get apprenticeships and on-the-job experience in middle-skill jobs within the construction industry



Emphasize an expertise in manual skills that are difficult to replace through automation



Increase attention to and integration of regulatory policies (safety, environmental, land use) into coursework to prepare for changes in the industry





Conclusion: Key Career Education Findings & Recommendations

Modernize college programs to emphasize technical training

Form partnerships with industry stakeholders

Ensure employment upon graduation for students by regularly taking stock of current community college enrollment.

Train students in <u>high-growth</u> industries with the most middle-skill opportunities



Supply-Side Analysis



Luke Meyer

Director, Los Angeles/Orange County Region Center of Excellence for Labor Market Research



PROGRAM TO OCCUPATION CROSSWALK





Source: Center of Excellence TOP-SOC Crosswalk

SECTOR COMPARISON





Source: Cal-PASS Plus Launchboard, 2017-18

LA CONSTRUCTION PROGRAMS

Program	2016–17 Awards	2017-18 Awards	2018–19 Awards	3 Year Average Awards
Environmental Control Technology	285	278	347	303
Architecture and Architectural Technology	191	239	279	236
Drafting Technology	153	267	175	198
Electrical	133	163	132	143
Carpentry	29	38	21	29
Plumbing, Pipefitting and Steamfitting	35	35	10	27
Mill and Cabinet Work	12	32	17	20
Construction Crafts Technology	9	10	13	11
Construction Inspection	13	9	7	10
Architectural Drafting	13	8	7	9
Civil and Construction Management Technology	9	8	6	8
Sheet Metal and Structural Metal	2	1	15	6
Other Architecture and Environmental Design	6	2	2	3
Civil Drafting	7	2	1	3
Total	897	1,092	1,032	1,007

Between the 2016-17 and 2018-19 academic years regional awards increased by **15%** on average

The four largest construction programs account for **87%** of total construction awards



Source: CCCCO Management Information Systems (MIS) Data Mart

LA CONSTRUCTION PROGRAMS

Program	2016–17 Awards	2017–18 Awards	2018–19 Awards	3 Year Average Awards
LA Trade	305	336	260	300
Mt. San Antonio	153	157	186	165
El Camino	99	161	199	153
Cerritos	70	97	76	81
East LA	64	74	95	78
Rio Hondo	29	114	35	59
Compton	84	34	53	57
Pasadena	18	42	29	30
Long Beach	26	20	36	27
Citrus	17	19	27	21
LA Pierce	12	15	14	14
LA Harbor	12	6	8	9
LA Valley	5	13	8	9
Glendale	3	4	6	4
Total	897	1,092	1,032	1,007

Construction programs are offered at 14 regional colleges

The top five colleges confer an average of **77%** of total construction awards



Source: CCCCO Management Information Systems (MIS) Data Mart

STRONG WORKFORCE PROGRAM METRICS

Strong Workforce Program Metrics	ECU Sector	Best Outcome	Program Producing the Best Outcome
Unduplicated count of enrolled students (2017-18)	13,869	2,976	Architecture and Architectural Technology
Students who earned a degree, certificate, or attained apprenticeship (2017-18)	1,021	158	Electrical
Job closely related to the field of study (2015-16)	79%	89%	Plumbing, Pipefitting and Steamfitting & Electrical
Median annual earnings (2016-17)	\$40,368	\$66,720	Sheet Metal and Structural Metal
Median change in earnings (2016-17)	37%	184%	Sheet Metal and Structural Metal
Attained a living wage (2016-17)	63%	93%	Civil and Construction Management Technology



Source: Cal-PASS Plus Launchboard

CCW Report Release Webinar CONSTRUCTION INDUSTRY **MEDIAN ANNUAL EARNINGS** \$40,368 Sheet Metal and Structural Metal \$66,720 \$64,420 Civil and Construction Management Technology \$63,648 Mill and Cabinet Work \$49,364 Architectural Drafting \$42,428 Plumbing, Pipefitting and Steamfitting \$39,324 **Construction Inspection Drafting Technology** \$38,654 \$38,288 Environmental Control Technology \$38,120 Electrical

Source: Cal-PASS Plus Launchboard, 2016-17

MEDIAN CHANGE IN EARNINGS



Source: Cal-PASS Plus Launchboard, 2016-17



JOB RELATED TO FIELD OF STUDY



Source: Cal-PASS Plus Launchboard, 2015-16

What about COVID-19?







CCW Construction Target Occupations

- **17-0000 Architecture and Engineering Occupations**
- Architectural and Civil Drafters
- **47-0000 Construction and Extraction Occupations**
- Carpenters
- Electricians
- Plumbers, Pipefitters and Steamfitters
- Operating Engineers/Other Construction Equipment Operators
- Sheet Metal Workers
- Structural Iron and Steel Workers
- Construction and Building Inspectors
- 49-0000 Installation, Maintenance and Repair Occupations
- HVAC Mechanics/Installers
- **51-0000 Production Occupations**
- Welders, Cutters, Solderers and Brazers





What Initial Job Loss Related to the COVID-19 Stay At Home Order Could Look Like in the Los Angeles-Long Beach-Anaheim MSA

Projected Number of Jobs Lost by Occupational Group, May 2020 (jobs in 000s)

-407		Food Preparation and Serving Related Sales and Related
-140		Office and Administrative Support
-108 -102		Transportation and Material Moving
-100		Healthcare Support
-95		Arts, Design, Entertainment, Sports, and Media
	-74	Educational Instruction and Library
	-68	Community and Social Service
	-58	Production
CCW Construction Target Occupations	-57	Business and Financial Operations
Construction and Extraction	-44	Construction and Extraction
	-33	Installation, Maintenance, and Repair
 Installation, Maintenance and Repair 	-27	Healthcare Practitioners and Technical
Production	-19	Management
FIGURE	-11	Protective Service
 Architecture/ Engineering Occupations 	-9	Building and Grounds Cleaning and Maintenance
	J -7	Computer and Mathematical
		Source: BLS, OES, ONET, estimates by LAEDC

Construction and COVID-19: Negative Impacts

Budget shortfalls may cause some public projects to be delayed

Commercial projects may decline

Large home improvement/remodel projects may decline



Construction and COVID-19: Positive Impacts/ Outlook Much of the construction industry was identified as essential

The housing shortage still exists

Commercial entities will continue to demand solar

Some may seek out lower density housing options





Final Thoughts on COVID-19



WWW.COMPETITIVEWORKFORCE.LA/CONSTRUCTION

DOWNLOAD HIGHLIGHTS OF CONSTRUCTION REPORT

DOWNLOAD THE FULL-LENGTH CONSTRUCTION REPORT



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Labor Market Reports

Occupational Profiles

CCW Meetings / Calendar

Workforce & Education Partner Portal

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Industry Outlook

L.A.'s construction industry represents a promising opportunity because it supports many middle-skill occupations — and the demand created by job openings is forecast to be substantial, with a workforce shortage likely.

L.A. Basin's construction industry is forecast to experience steady growth during the next three to five years as the region faces a deepening housing supply crisis and strives to meet ambitious environmental goals. The L.A. Basin cannot meet these co-equal demands without training and hiring enough builders, cost estimators, carpenters and other essential construction industry workers.

• • Almost 55 percent of the 169,100 construction industry openings over the next five years will be in middle-skill occupations

• Based on regional community college completions, there will be a projected **undersupply** of about 7,500 construction industry workers in identified occupations each year over the next five years in the L.A. Basin, as the community college supply is not adequately meeting workforce demand in most of the targeted middle-skill occupations.



THANK YOU!

The full-length Construction in the Los Angeles Basin Report and Construction Highlight Report are available for download here:

WWW.COMPETITIVEWORKFORCE.LA

